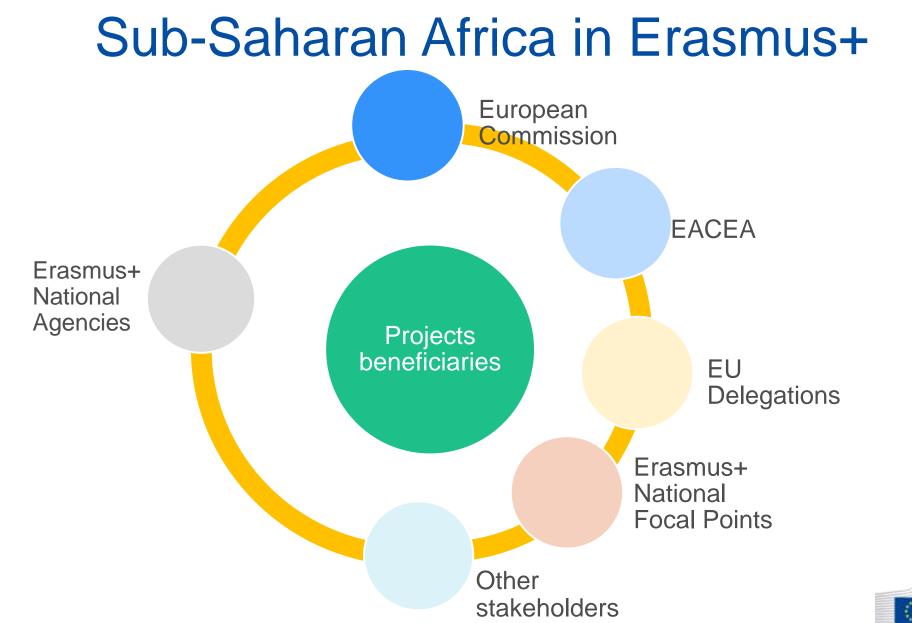


# Sub-Saharan Africa regional workshop

Erasmus+ CBHE 2023 Grant holders meeting

07 February 2024





## Agenda

Synergies with other EU programmes and Initiatives in the field of Higher Education in Sub-Saharan Africa

• Deirdre Lennan, European Commission, DG INTP

Erasmus+ opportunities for Sub Saharan Africa

- Claire Herrmann, European Commission, DG EAC
- Adrian Veale, European Commission, DG EAC

Sub-Saharan Africa in 2023 CBHE selection – Context and statistics

• Elena Palavrova, EACEA

Challenges of project management

• Paivi Hernesniemi, EACEA

CBHE project management and implementation, the consortium perspective

- Katiuscia Cipri, Project Coordinator, Universita Degli Studi Di Parma, Italy
- Godfrey Sepungu, Head of the Communication, Kabale University, Uganda



## The workshop









**Slido** Via your browser or phone

#### Questions

Via the chat or raise your hand

### Intervention

Remain muted until given the floor

### Interaction

Networking via the chat



# Join at slido.com slido.com #grant-holders





# Regional Workshop Grantholders Meeting

Synergies with other EU programmes and Initiatives in the field of Higher Education in Sub-Saharan Africa

> Deirdre Lennan, Regional and Multicounty programmes Africa, DG for International Partnerships

## Synergies with other EU programmes and Initiatives in the field of Higher Education in Sub-Saharan Africa

Deirdre Lennan, European Commission, DG INTPA



## Investing in Tertiary education and research

• Economic research unequivocally illustrates high private and social rates of return for investments in tertiary education. The benefits include higher employment and earnings, productivity growth and innovation, greater social stability, more effective public sector bureaucracies, increased civic engagement, and better health outcomes. The of underinvestment consequences in tertiary education include talent loss, limited access to applied research capacity for local problem solving, hindered economic growth due to low levels of skills in the workforce, low-quality teaching and learning at every level of education, and, perhaps most glaringly, expanded wealth inequality both within countries and among nations, with those investing proportionately more experiencing more innovation and attraction of investment. (Arnold and Malee Bassett, 2021).

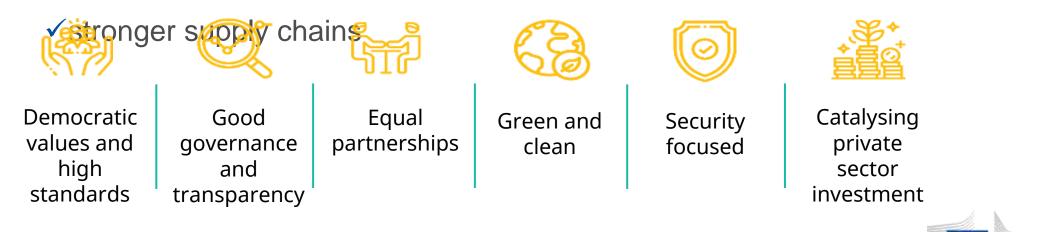
#### • WHY ?

- Tertiary education returns in general
- Global Gateway context
- EU and Team Europe assets
- HOW ?
  - Flagship programmes
  - Bilateral programmes
  - Collaboration



# Global Gateway: Sustainable connections that work for the people

- Europe's offer for connecting the world with investments and partnerships
- Create better living conditions for people and tackle today's **global challenges**:
  - ✓ climate change
  - ✓ global health security
  - ✓ sustainable development



European Commission

# Thematic areas of the Africa-EU Global Gateway Investment Package

A. Accelerating the Green Transition



Sustainable energy



Biodiversity, land, water, oceans & forests

Agri-food systems



Climate resilience & disaster risk reduction

B. Accelerating the Digital Transition



Digital transition

C. Accelerating growth and jobs



Transport

Private sector, entrepreneurship & MSMEs



African economic integration & diversification



Sustainable finance for sustainable transitions



Science, technology & innovation

D. Accelerating Human Development



Health: access to vaccines, medicines & health technology products



Quality education and skills





#### **Contribution of Higher Education to the Global Gateway Africa Europe Pillars**

Pillars of the Global Gateway Africa Europe Investment Package	Preparation of Skilled Professionals	Knowledge Generation, Adaptation & Diffusion	Institutional Development & Capacity Building	Values & Citizenship Skills
Accelerating the Green Transition	Training of specialists for new jobs in the green & circular economy	Research that is relevant to the green & circular economy	Strengthening of institutions necessary for the green & circular economy	Positive attitudes regarding sustainability
Accelerating the Digital Transition	Training & reskilling for new & evolving jobs in the digital economy	Research that is relevant to the digital ecoonomy	Strengthening of institutions necessary for the digital economy	Critical thinking skills to understand and use online information
Sustainable Growth and Decent Job Creation	Training & reskilling for new & evolving jobs throughout the economy	Applied research in support of innovation & productivity increase	Strengthening of institutions throughout the economy	Entrepreneurship training
Strengthening Health Systems	Training of health specialists	Relevant medical, biomedical, & medical technology research	Strengthening of medical & public health institutions	Socio-emotional skills for health professionals
Improving Education and Training	Training of primary and secondary education teachers	Research on learning science and effective education policy and management	Strengthening of education systems and institutions	Positive values (ethics, tolerance, etc.)

## Erasmus+ opportunities for Sub Saharan Africa

Claire Herrmann, European Commission, DG EAC Adrian Veale, European Commission, DG EAC



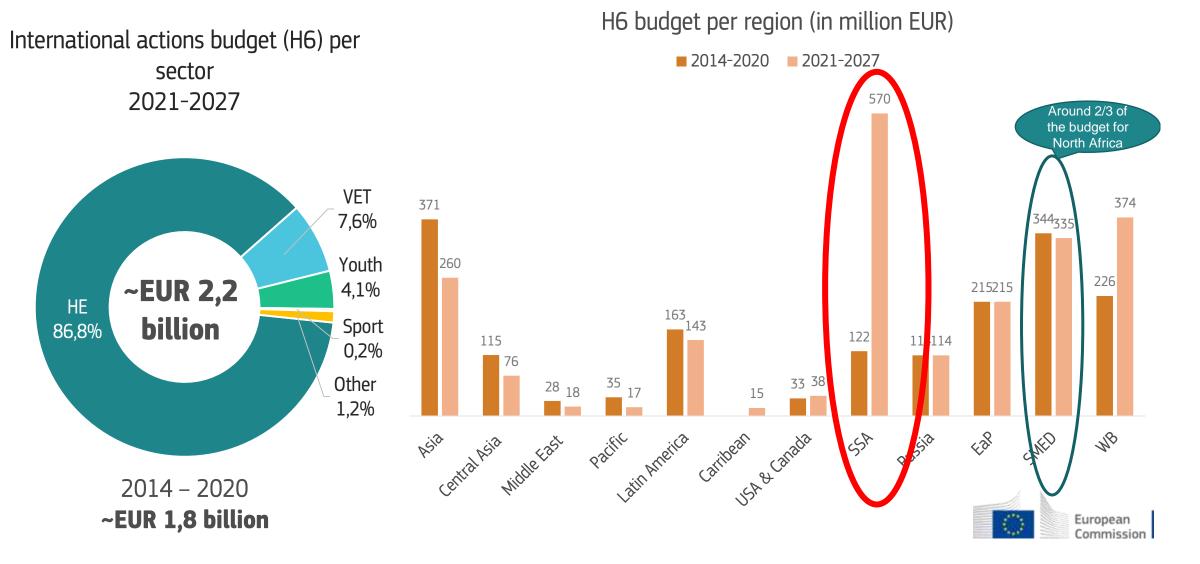


## Erasmus+

### Opportunities of Cooperation with Sub-Saharan Africa

International Cooperation Unit Directorate-General Education Youth, Sport & Culture

## International dimension of Erasmus+: funding



## What is available for Sub-Saharan Africa - Overview

#### **HIGHER EDUCATION**

- International Credit Mobility
- Erasmus Mundus Joint Masters & Erasmus Mundus Design Measures
- Capacity Building for Higher Education
- Jean Monnet activities
- Alumni Association
- European Outgoing mobility
- Cooperation Partnerships\*
- Alliances for Innovation\*

#### VOCATIONAL EDUCATION AND TRAINING

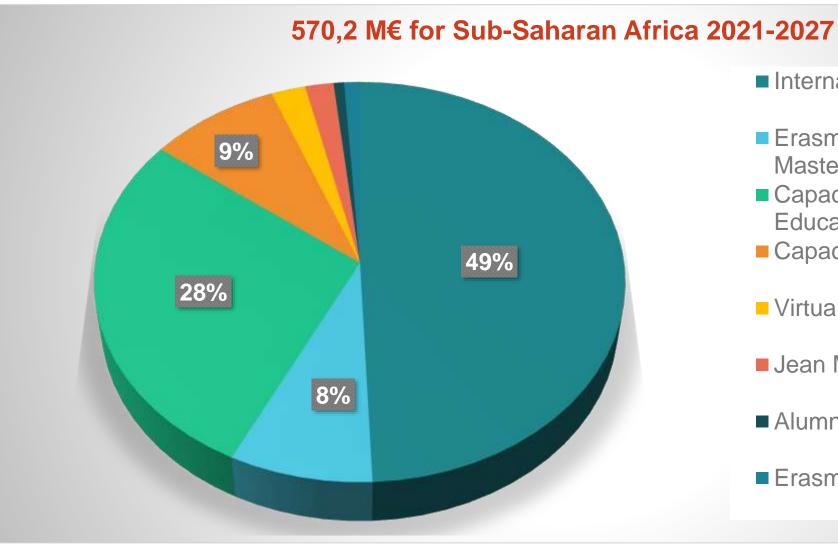
- Capacity Building in VET
- European outgoing VET mobility
- Centres of Vocational Excellence\*
- Alliances for Innovation\*
- Cooperation Partnerships\*

#### **YOUTH / HIGHER EDUCATION**

- Virtual Exchanges
- Cooperation Partnerships\*



## Erasmus+ budget allocation for Sub-Saharan Africa



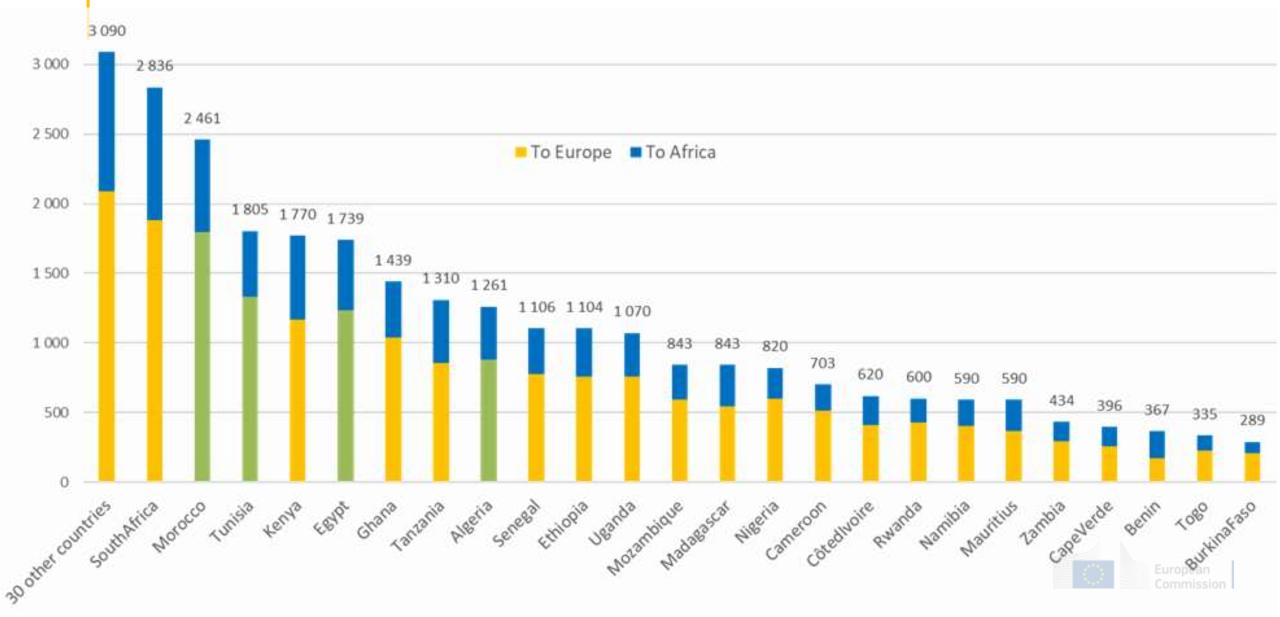
International credit Mobility

- Erasmus Mundus Joint Masters
- Capacity Building in Higher Education
- Capacity Building in VET
- Virtual Exchanges
- Jean Monnet Actions
- Alumni
- Erasmus+ Focal Points

## Erasmus+ impact for Sub-Saharan Africa 2021-2023

Action	Projects with SSA partners	Instances of participation	Mobility
International credit mobility	896 projects -> 5200 partnerships	800 SSA universities from 53 SSA countries	14 200 Africans 6 700 Europeans
Erasmus Mundus	7 masters full partners	78 instances partner/associate	1261 EM scholarships for SSA students
Capacity-building for Higher Education	97 CBHE projects	645 instances	n/a
Jean Monnet activities	4 modules NG – SO – UG - ZA	4 modules + 2 networks	n/a
Capacity-building for Vocational Education and Training	58 projects	199 instances	n/a
Erasmus+ Virtual Exchange	26 projects	70 organisations - 20 countries	European Commission

## Erasmus+ impact: mobility



## Who can apply and when?



Actions	Managed by	Institutions from Africa	Call publication	Deadline for submission
International credit mobility	National Agencies in 33 European countries	Partner		20 February 2024
Erasmus Mundus	EACEA in Brussels	Applicant / Partner	Single 2024	15 February 2024
Capacity-building for Higher Education	EACEA in Brussels	Applicant/Partner	Erasmus+	08 February 2024
Jean Monnet activities	EACEA in Brussels	Applicant / Partner	Call published	01 February 2024
Capacity-building for Vocational Education and Training	EACEA in Brussels	Partner	in November 2023	29 February 2024
Erasmus+ Virtual Exchange	EACEA in Brussels	Partner		25 April 2024

# Important contacts in Sub-Saharan African countries when implementing your project

EU Delegation colleagues in charge of education

- Inform them of concrete results of your project
- Invite them to events organised in the African partners country

#### **36 Erasmus+ National Focal Points**

<u>About ENFP - Sub-Saharan Africa | Erasmus</u> <u>Networks Platform (europa.eu)</u>





## The European Education Area (September 2020)



## Quality in education and training

- Boost basic and transversal skills
- More mobility and cooperation opportunities
- Support lifelong acquisition of language competences
- Develop a European perspective in education



#### Inclusion and gender equality

- Pathways to School Success
- 50 centres of excellence for VET
- European Approach to micro-credentials
- Gender-sensitive teaching



- Education for Climate Coalition
- Greening of education infrastructure
- Council Recommendation on education for environmental sustainability
- Digital Education Action Plan



#### Teachers and trainers

- 25 Erasmus
   Teacher Academies
- European guidance for national career frameworks
- European Innovative Teaching Award

#### Higher education

- European Universities full roll-out
- Development of a European Degree
- Legal statute for alliances of universities
- Erasmus+ Mobile App

#### Geopolitical dimension

- Team Europe approach
- Strengthen cooperation with strategic global partners
- Expand international dimension of Erasmus+









Home - HAQAA3 (obreal.org)



Harmonisation, Quality Assurance and Accreditation in Africa







Deutscher Akademischer Austauschdienst German Academic Exchange Service



European Accession for Quality Accession in Higher Education



European Commission

## **HAQAA3 Work Areas**

- Transversal activity
   – Policy and Capacity for Regional Integration
- African Credit Transfer System ACTS (Further development and piloting phase)
- African Higher Education Data Capacity
- Pan-African Quality Assurance Agency (Agency reviews, follow-up visits, consultancy visits, staff exchange agencies)
- Internal and External Quality Assurance Training and Capacity building



# Sub-Saharan Africa in 2023 CBHE selection

## **Context and statistics**

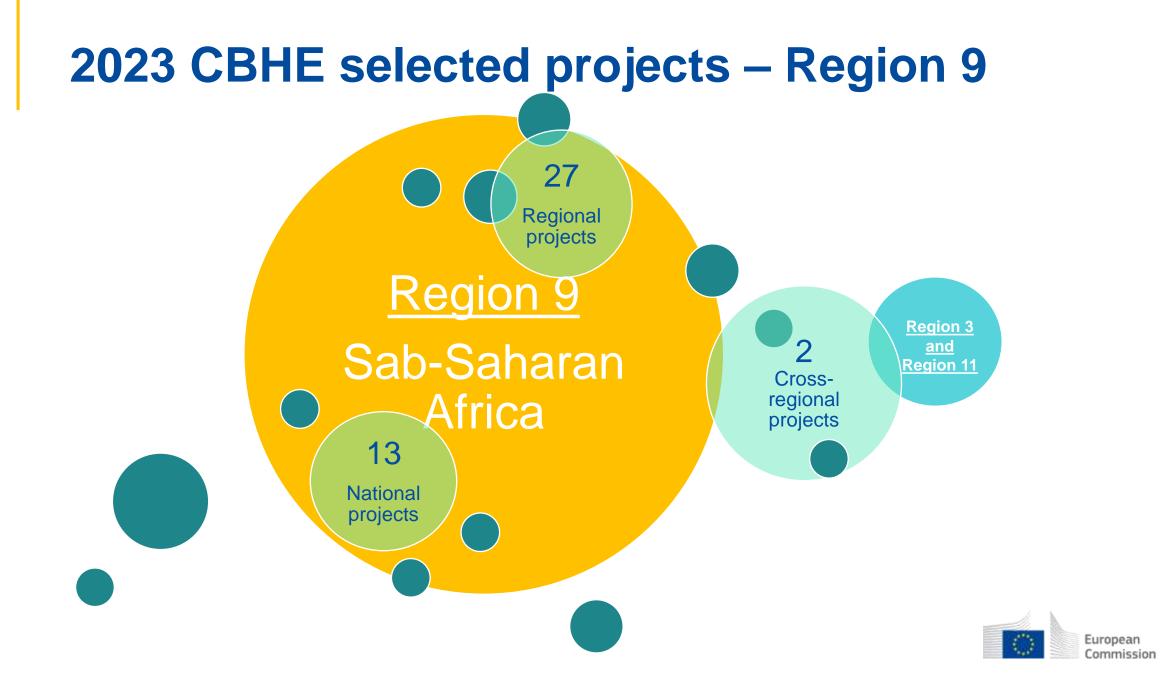
Elena Palavrova, EACEA



### **Region 9 applications v/s selected projects (2023)**





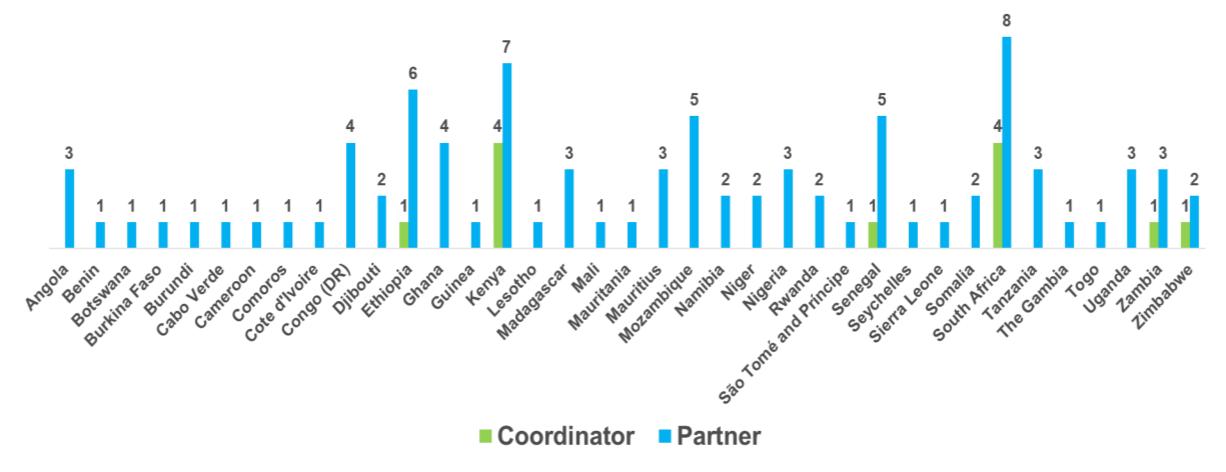


## 2023 CBHE selected projects – Region 9





# Sub-Saharan Africa in 2023 selected projects – country participation

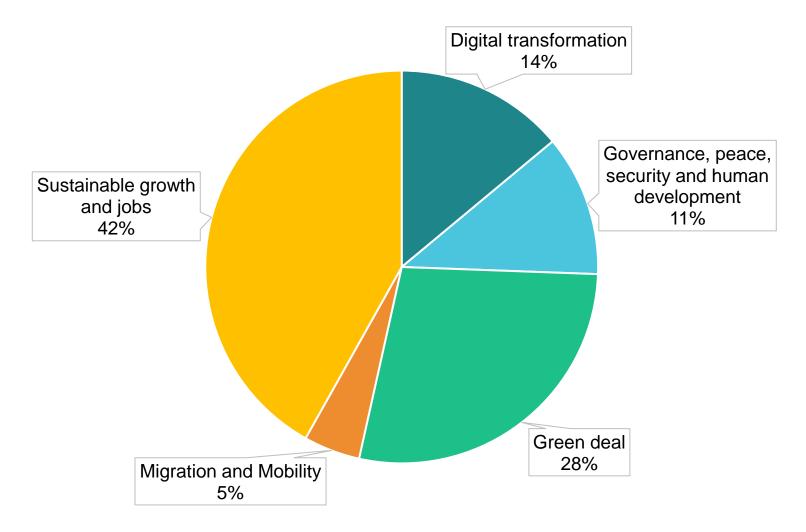




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## **Overarching priorities in 2023 selected projects** – Region 9





## 2023 selected projects per priority – Region 9



European Commission

## How to find information about other projects?

i uucan	Funding & tender opportunities Single Electronic Data Interchange Area (SEDIA)				
CH FUNDING	& TENDERS V	HOW TO PARTICIPATE -	PROJECTS & RESULTS	WORK	

r proposals and tenders

posals and tenders by keywords, programmes ...





Commission

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# Challenges in project implementation

W 100



1° =



## **Common challenges**

## Complexity of international cooperation projects

- personalities/countries/cultures/ currencies/timezones/legal framework
- Political situation

## Active involvement of all partners

Good planning and time management

New rules: FTOP, lump sum II, deliverables, etc.



## **Common challenges**





#### Project implementation rules

- Programme guide
- Grant Agreement





#### New system and rules

New platform: FTOP, SYGMA, COMPASS

New financial rules: lump sum II

New reporting approach

New way of communication with EACEA

- **Continuous** Reporting Module (periodic uploading of results)
- **Periodic** Reporting Module (linked to payment)



European Commission

38

#### Don't start the implementation without...

## Analysing with your partners:

- the assessment comments to your proposal
- the grant agreement, including all annexes (Description of the action, budget, etc.)



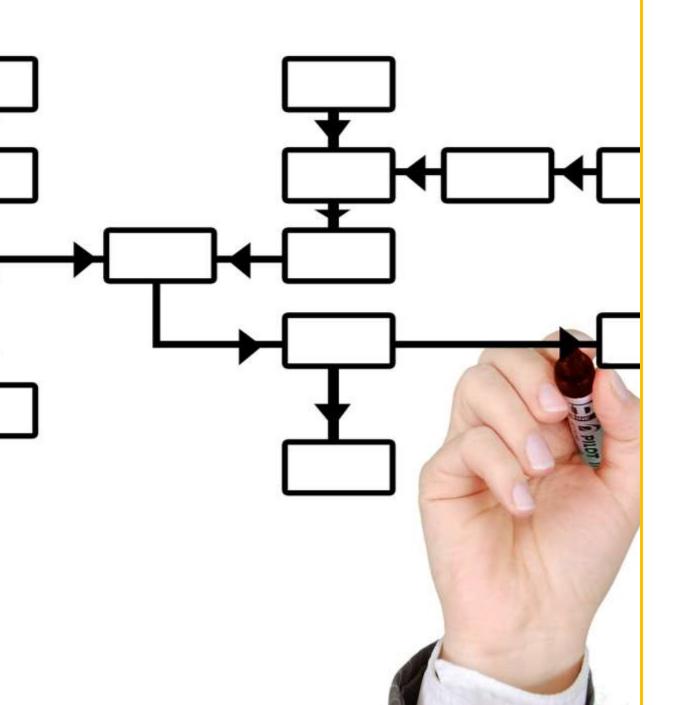


#### How to deal with the Administrative Burden ?

- Nominate persons responsable for admin and follow up at each target country
- Start data collection from the start
- Foresee Staff turnover (Replacements, bi-noms, handover notes)







# Administrative management

- Define Management bodies & their composition
  - Prepare a simplified versions of the project management bodies, and roles and names of each responsible staff member and institution to be injected into the project website
  - Collection and follow up of timelines/activities
- Who is doing what? => document





*Time is flying*: some activities take time...

- Equipment purchase
- Development of curricula
- Accreditation of curricula

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#### Curriculum development and accreditation



Accreditation to be obtained by end of Year 2

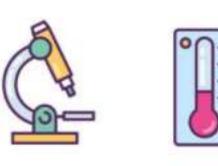
Pilot course in Year 3

For each updated subject, EACEA expects to receive:

- ✓ Learning outcomes
- ✓ Teaching methodology
- ✓ Number of credits allocated (ECTS or others)
- $\checkmark$  Manuals and textbooks to be used by learners
- ✓ Curricula content
- ✓ Date of start of pilot intake
- ✓ n° of students trained



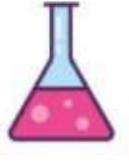
### Equipment



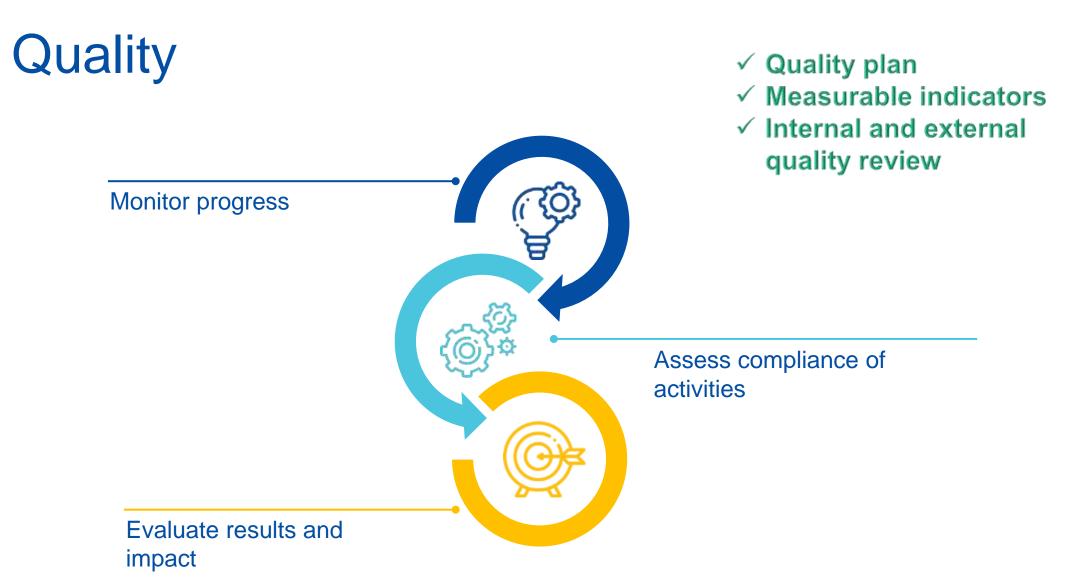
Equipment is **instrumental to project** activities.

To be **purchased not later than 12 M before the end of the project** (Programme Guide)

Identical equipment/amount for every single partner is unrealistic and shows no links with real needs of HEIs

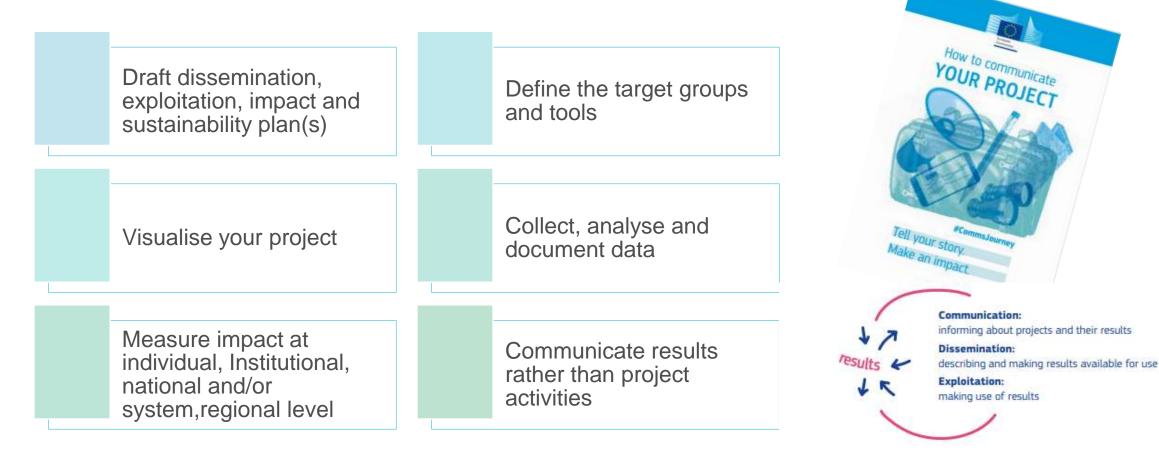








#### Impact and dissemination





#### Help

#### **Online Manual**

<u>Continuous reporting on milestones & deliverables –</u> <u>Online Manual - Funding Tenders Opportunities</u> (europa.eu)

#### **IT How To**

<u>Continuous Reporting - IT How To - Funding Tenders</u> <u>Opportunities (europa.eu)</u>



#### Help

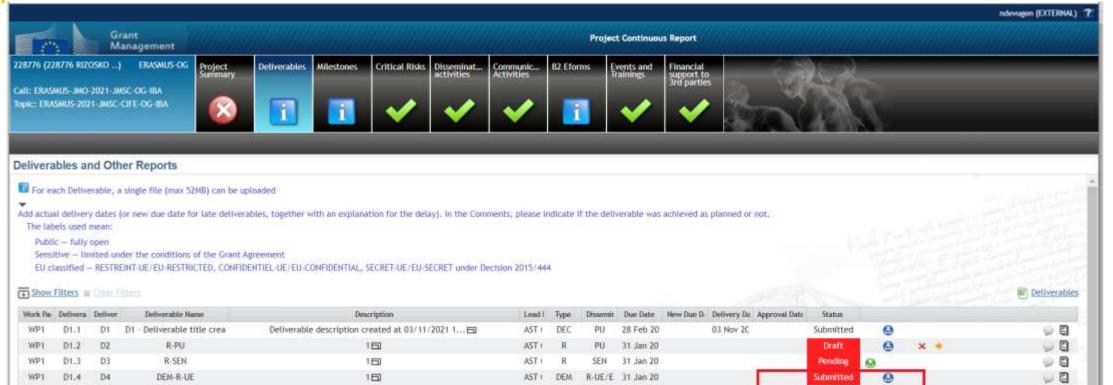
#### EC HELPDESK for **BENEFICIARIES**

EC FUNDING TENDER SERVICE DESK <u>EC-FUNDING-TENDER-SERVICE-DESK@ec.europa.eu</u>

TEL+3222992222.



#### **DELIVERABLES** in SYGMA Portal



Validate

#### Contact with EACEA

 Please contact your Project officer via the Participant Portal



<u>Communication with the granting authority - Online Manual - Funding</u> <u>Tenders Opportunities (europa.eu)</u>

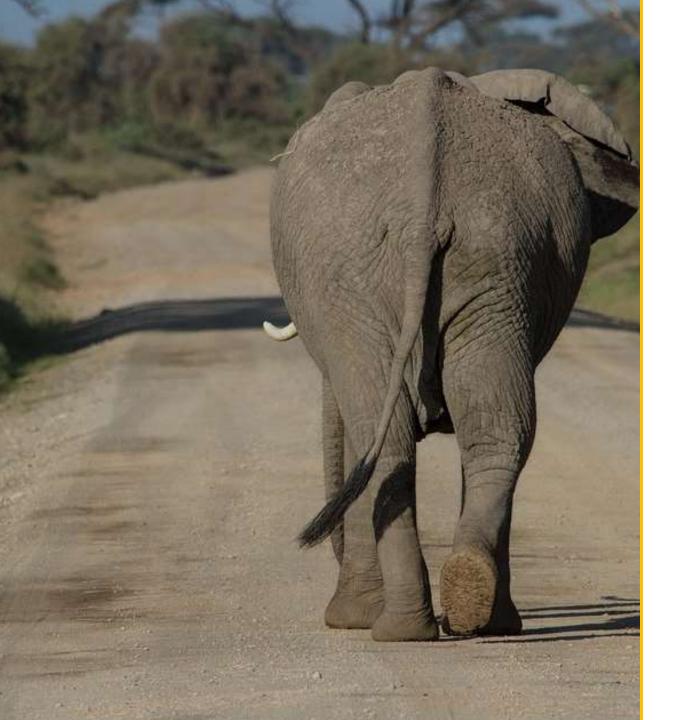


### Networking & Synergies

Take advantage of the networking possibilities through the FTOP and the Erasmus+ results platform



BBBB



#### END



## Practical project management

Regional workshop Sub Saharan Africa Project

7th February 2024, Online session



#### Speakers



Katiuscia CIPRI, PhD, Eng DIMA – Department of Mechanical and Aerospace Engineering Sapienza University of Rome - Italy Godfrey J. SEMPUNGU Head of Communication, Branding and Marketing Department, Kabale University - Uganda



#### Main information



#### DALILA - Development of new Academic curricuLa on sustalnabLe energies and green economy in Africa

Partners: Sapienza University of Rome (IT), University of Cadiz (ES), State University of Zanzibar (TZ), University of Dodoma (TZ), Sahara Ventures (TZ), Uganda Martyrs University (UG), Uganda Christian University (UG), A Sud – Ecologia e Cooperazione (IT), INOMA (ES)



#### UMEME - new edUcation systeM for Electric access developMEnt in tanzania

Partners: Sapienza University of Rome (IT), University of Cyprus (CY), University of Dar Es Salaam (TZ), Dar es Salaam Institute of Technology (TZ), Karume Institute of Science and Technology (TZ), UNeeD.IT Srl (IT), Studio Santi Limited (TZ), Electrical Transmission and Distribution Construction and Maintainance Company Limites (TZ)

#### NISHATI- buildiNg capacitleS in water, renewable energy and agriculture to enHAnce local resilience to climaTe change in africa

Partners: Sapienza University of Rome (IT), University of Cadiz (ES), Gulu University (UG), Kabale University (UG), University of Technology & Arts Byumba (RW), Catholic University of Rwanda (RW), University of Mzumbe (TZ), Sokoine University of Agriculture (TZ), Hydrowatt (IT), Studio Santi Srl (IT)



#### Main questions!

- What tips you would have to make the project a real project of collaboration instead of all the partners working in separate silos independently?
- How you have tackled with differences in views on cooperation and how you have managed or not to get all the partners same page and to achieve for the same goals?
- Tools and templates for follow up of events (workshops and project meetings), deliverables, quality assurance and dissemination.

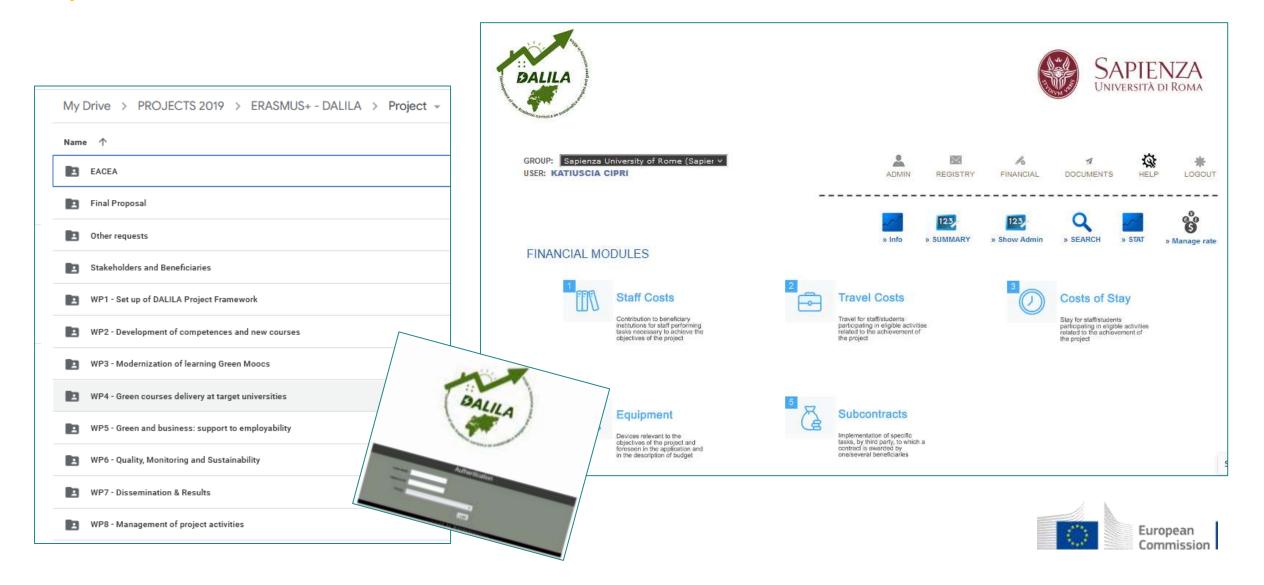


### Methodology

Main Goal	Description	Tools
1– Awareness on Programme and management roles	From the beginning of eligible period, Consortium should work to make all partners aware of the requirements/obligations of programme and project. All documents must be available and easily accessible (Grant Agreement, Programme Guidelines, link to Funding & Tenders Portal, etc).	Internet area (Cloud or an ad hoc platform) with a distribution per folders which reflects the project structure (e.g. WPs, Tasks and Deliverables)
2 – Knowledge of Financial rules and risks	In general the coordinator is responsible for the training of Partners on Programmes regulations and financial issues, reporting the information provided by the EACEA. Each partner, independently from the past experiences in the calls, should develop full competences of the management of Grant, in order to avoid mistakes and losses of money.	<ul> <li>One person dedicated to financial verification</li> <li>A person for the administrative activities per partner</li> <li>Training on financial issues during each meeting</li> <li>Bilateral meeting (face to face and online)</li> <li>Template for the distribution of hours/days among staff members and the planning of the expenditures</li> <li>Intranet area for the storage of financial and project documents (deliverables, outputs,), and for the remote control of their correctness</li> </ul>
3 – Awareness on roles and responsibilities	Each partner is responsible for the activities it is in charge for! The Applicant has the role of coordinator, and it is not responsible for the development and delivery of project tasks. The goal is decentralization!	During the meetings and promotional events Coordinator should leave to each WP leader the responsibility of illustrating tasks and deadlines to the consortium, just as coordinating the partners involved.



#### Tools and templates – Intranet Area



### Methodology

Main Goal	Description	Tools
4 – Development of a collaborative approach	A collaborative process starts with the building of the same vision and the agreement on a common methodology of work. Having accepted the common method, it guarantees that all will follow the same path.	<ul> <li>Periodic meetings (monthly)</li> <li>Partnership Agreement</li> <li>Quality and Monitoring strategy</li> </ul>
5 – Sharing of responsibilities and efforts	Leave the responsibility of running the Task(s) to the WP leaders. During the meetings the leader presents activities/status/delays also involving the other partners participating in the same WP.	Periodic meetings
6 – Valorization of differences	To involve the beneficiaries from the beginning in the promotion of the project and also insert it on a graphic level in the culture in which you are going to operate.	<ul> <li>Creation of the logo (Logo competition)</li> <li>Promotional materials</li> <li>Website</li> <li>Local communication channels</li> </ul>
7 – See the partner(s) as the best expert(s) of the local reality(ies)	The coordinator must bring out any risks connected to the realities, but the estimation of the same, the times and ways to solve them should arise from the local partners (i.e. mobility–visa, purchasing and shipping of equipment) - do not impose an European vision/approach in a context that works differently.	<ul> <li>Collaborative and transparent approach</li> <li>Peer relationship</li> <li>Co-design of a project managed and implemented as peers</li> </ul>
8 – Design and development of common templates	Once agreed in a common strategy and method, Consortium should work in the development shared tools like template, guidelines, form for the harmonization of activities and results.	Templates for syllabus, teaching notes, MOOCs (Storyboard, Filming script, video's structure and contents), financial internal reports,



#### **Tools and templates**

COURSE'S ELABORATION TEMPLATE

Code

University Faculty

Year of delivery

ECTS/Credits

Pre-requisite(s) Attending modality



3. DELIVERABLES / RESULTS PROGRESS INDICATORS' TABLE

	Item No.	Screen Title	Description	Screen Text	Audio Script	Graphics	15/03/2020
rs ELABORATION TEMPLATE rsity ty of delivery rs/Credits ts/Credits tor fdelivery rs/Credits tor fdelivery tor fdeliver	D0005	Creating a Positive Self- Image – Helpful Tips: Feeling Great About YOU	Guides the learner through written exercise for improving self image.	Which would be longer? A list of all the things that are great about you, or all the things that are terrible?" 1. List out ten things that are great about YOU. 2. Put the list in a place you look at every day, like your bathroom mirror. 3. Take the time to read the whole list AT LEAST once a day – more is better. 4. Then make another list of five other things you like about yourself. Every week, write a new list – and read it repeatedly. Soon, you'll be familiar with all your positive qualities. Click Next to continue.	<ul> <li>If asked you to write a list of all the things that are great about you, and all the things that are terrible, which would be longer? Which would you have a harder time filling out? The truth is, no one is perfect, but we all have great qualities. Sometimes we just need to remind ourselves of that. Here's an easy way to do it: <ol> <li>List out ten things that are great about you.</li> <li>Put the list in a place you look at every day, like your bathroom mirror.</li> <li>Take the time to read the whole list AT LEAST once a day – more is better.</li> <li>Then make another list of five other tings you like about yourself. Every week, write a new list – and read it repeatedly. Soon, you'll be familiar with all your positive qualities.</li> </ol> </li> <li>Click Next to continue.</li> </ul>	Quote fades in center of screen	2 400C 10C
Attending modality         Professor/Teacher         E-mail         E-mail         Workload distribution         Total hours per module         Total hours per module         [1 ECTS = 25 workload hours, 8 hours of lecture in presence]         Lectures         Tutorial         Laboratory         Homework         Specific teaching Objectives of the course/Learning outcomes (Duite)	Project Work	DALILA 1.4. 1.5.	- Development of n Project Re GRID-CONNECTED A NATIONAL REGULAT SUGGESTED SEQUEN SUPPLEMENTAL MAT CASE STUDIES/LABOI BIBLIOGRAPHY OR DI . HOW THIS MACRO-F PTER 2_	ew Academic curricula on sustalnable ference Number 609853-EPP-1-2019- IND STAND-ALONE SYSTEMS IONS, NORMS AND INCENTIVES: CASE STUDY F CE OF CLASS DISCUSSION TERALS AND THEIR USE RATORY ACTIVITIES GITAL MATERIALS IELD CAN BE LINKED WITH OTHER MACRO-FIELD	or Tanzania	38 38 38 39	
		THE	RMAL SOLAR COLLEG	CTORS		39	

39

43

44



#### THERMAL SOLAR COLLECTORS

- 2.1. SOLAR THERMAL COLLECTORS
- 2.2. SOLAR COLLECTORS FOR HOT WATER AND HEATING
- SOLAR COLLECTOR FOR COOLING OR AIR CONDITIONING 22



Actual status Actual indicators of

Corrective sures adopted

II ally

### Methodology

Main Goal	Description	Tools		
9 – Internal communication and collaboration	A good and honest communication among partners should take in consideration the different cultures, traditions and everyday routine. Consortium should work all together finding a common language! The process can be supported by an in-depth knowledge of staff members.	<ul> <li>Periodical/monthly meeting (online)</li> <li>Face to face meetings</li> </ul>		
10 – Dissemination	Each Country/culture has preferable channels of communication for the different target groups. Take care to investigate the different channels (existing and new) asking directly to the partners and try to optimize them without forcing them in the adoption of standardized tools.	<ul> <li>Decentralization of the activities</li> <li>A person of the WP leader staff fully involved in the coordination and collection of promotional materials and activities</li> <li>Communication and dissemination Plan</li> </ul>		
11 – Analysis of risks	Anticipate activities by evaluating them according to foreseeable risks, discussing them with the local coordinators of the beneficiary partners.	<ul> <li>Periodical/monthly meeting (online)</li> <li>Face to face meetings</li> </ul>		
12 – Perception of internal staff of the Institutions	Usually, university staff has a "Task oriented" approach, while the new call ask to establish a "Time oriented" approach. Project and local coordinator should support the transition informing the members, training them and giving the right time for the change.	<ul> <li>Training focused on the innovations in the work procedure also with administrative staff and professors</li> <li>Meetings</li> <li>Bilateral meeting</li> </ul>		





## **Challenges!**

- University
- Mobility: costs and VISA
- New curriculum for students!
- Motivation of internal staff
- Tender
- Dealing with bureaucratic institutions
- Curriculum requirements for students
   exchange
- New regulation: lump sum!



## African perspective

1°Ξ

Needs, priorities and progress

7127



DODD

#### Kigezi- 'Switzerland of Africa'







#### Progress...

Moving towards the right priorities:

- Energy question
- Food
- Access to education

Different challenges are giving rise to new possibilities, intervention in value addition

Participatory development engagement is increasing sustainable result acquisition











#### Knowledge management

Building trust systems in experts and contextualized solutions & guidance are ensuring acquisition of relevant data, access to it & a commitment to not just supporting knowledge creation but ensuring better knowledge management practices



#### Collaborations



360 involvement: collective gap identification, joint solution crafting and implementation to build ownership

Tail end stakeholder involvement for sustainable results



#### Tips for collaboration

- Organize regular meetings (online meetings)
- Set the plans together
- Organize activities involving students from the collaborating institutions (common online classes)
- Leverage the use of new technologies (e.g. software and devices)
- Agree in advance on each other's expectations
- Remember to take into consideration cultural differences



## Thank you - Asante Sana

Godfrey SEMPUNGU <u>gsempungu@kab.ac.ug</u> ▲ Katiuscia CIPRI
► katiuscia.cipri@uniroma1.it



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