Innovative staffing strategies: a case study on insourcing

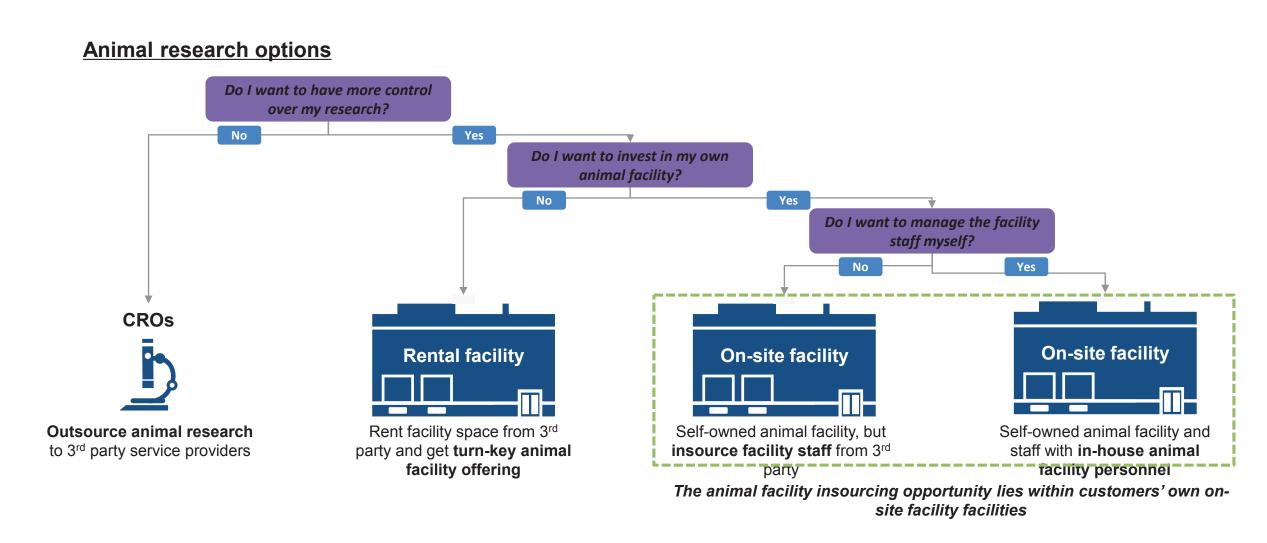
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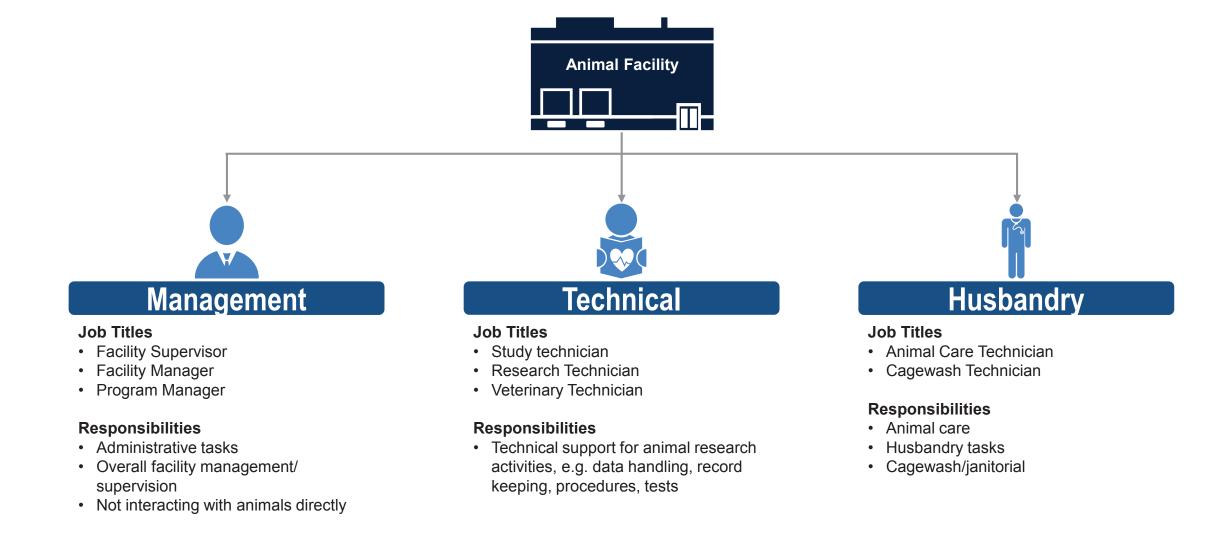
For any organisation, the most valuable resource is the people that work there. This especially rings true for a laboratory animal facility, as having the right people in place with the appropriate skills and qualifications is critical for such a busy and complex environment. Finding, selecting, hiring and making sure people are happy and engaged is a full-time job on its own. So imagine how much more productive a facility manager could be if the staffing aspect was partially or completely taken care of? They could focus more on other important aspects such as working with their research teams, regulatory issues, taking care of equipment and consumables, and ensuring the health status and well-being of the animal models.

Insourcing provides that opportunity. A well-planned insourcing model offers a seamless integration into a facility staffing model and provides the quality of service that allows for increased productivity.

Insourcing is one of many options available to customers looking to conduct animal research



WITHIN INSOURCING, WE FOCUS ON THESE THREE **CATEGORIES** of roles necessary to RUN an Animal Facility



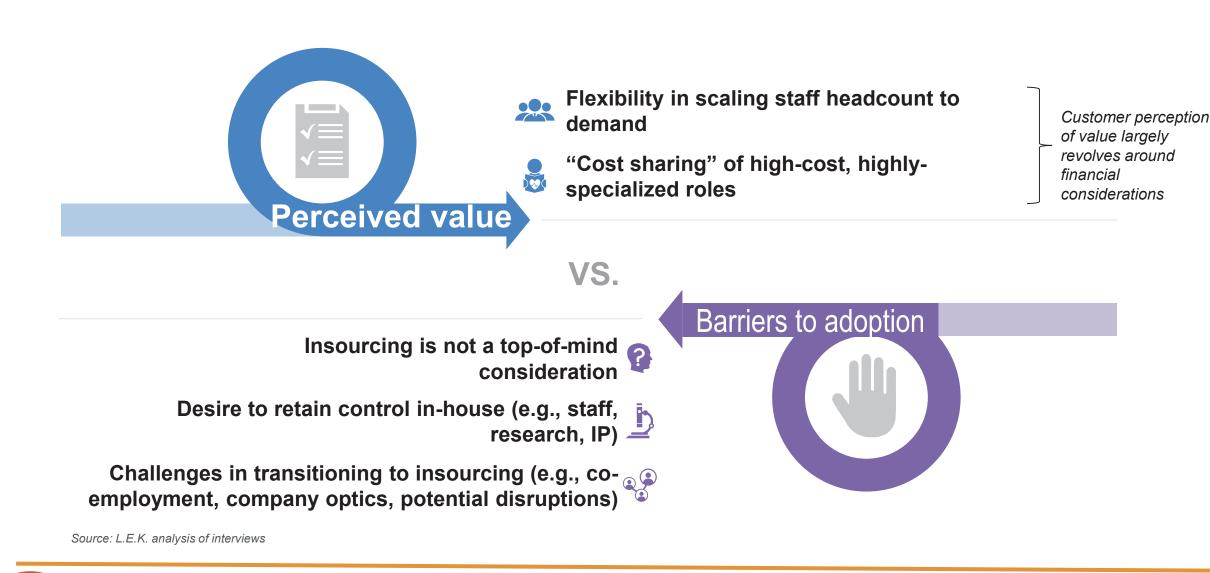
Reasons to INSOURCE

- Surge or reduction in workforce
- Desire to streamline operation, gain efficiencies
- Hiring freeze, inability to increase own headcount
- Upgrading program with noted compliance or program deficiencies
- Requirement to enhance training programs
- Supplementing existing workforce
- Start-up program
- Challenges with recruitment/retention

Potential Cost Savings for the Client

- Reduce headcount through improved efficiencies and best practices
- Reduce customer's fringe benefit costs
- Occupational Health and Safety
- Training and Development
- Contractor facility design and engineering services
- Contractor biosecurity expertise
- Animal welfare, enrichment and behavior
- Provide accreditation preparation/pre-site mock visit assessment
- Contractor managed General and Administrative Support
 - Accounting/Payroll
 - Human Resources
 - Recruiting, Hiring
 - Performance management
 - Compensation and benefits administration
 - Purchasing and procurement
- Contract expertise in security and animal rights activism

However, there are meaningful barriers that must be overcome in order to drive further adoption of insourcing



Case Study: Global Pharma Integrated Insourced Model



- A top 10 global pharmaceutical company wanted to improve productivity and enhance their research program while maintaining control to the best extent
- The client still wanted to keep critical functions in house but insource a function of their laboratory animal care
- The client also looked for the greatest flexibility in operations

program

- **CHARLES RIVER** SOLUTION
- Charles River proposed an integrated insourcing model to manage the client's animal care and cagewash operations
- Charles River would provide all key functional support and staffing for the supervisory, animal care and cagewash operation
- The client retains quality incumbent staff while gaining the Charles River expertise for oversight and management of the space

VALUE TO CLIENT

non-core functions and can focus on the science and research programs

The client is relieved of

- Client maintains control in its key facility and assets
- Able to adjust staffing and investments based on pipeline needs
- Able to retain a quality staff through the insourced model with no interruption of service or delivery to internal customers
- Cost savings attained up to

Why Choose to INSOURCE?

- Provider core competency is laboratory animal science, Human Resources and people
- Client able to focus on the science being the core competency
- Provider has insourced staffing experience and past performance • Provider is able to partner with client to provide an additional level of professional depth of
- expertise
- Provider highly skilled, technical proficiency Provide surge capacity for special projects, has flexibility, ability to respond quickly
- Provider has extensive recruiting network, focused solely on sourcing candidates
- Human Resources expertise
 - Performance management
 - Employee training and development
- Reach back to contractor organisation to access ancillary resources and services